



## Two mergers in a span of 6 weeks



Fastest merger of two major airlines globally



Induction of more than 6,000 staff from Vistara



Harmonisation of processes and operational manuals

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Consolidation of over 4,000 vendor contracts



Alignment of over 140 IT systems



270,000 Vistara bookings transferred to Air India



## Transfer of aircraft & AOCs



4.5 Million Club Vistara profiles migrated to Maharaja Club

## **Consolidated Air India group**



Employees

30,000





**10 million** Maharaja Club loyalty members



60 million Customers flown in a year

Results



55%

Market share on metro-metro routes 40%

Market share on top 120 routes

29% Domestic market share

**4.0** Pts increase in overall NPS